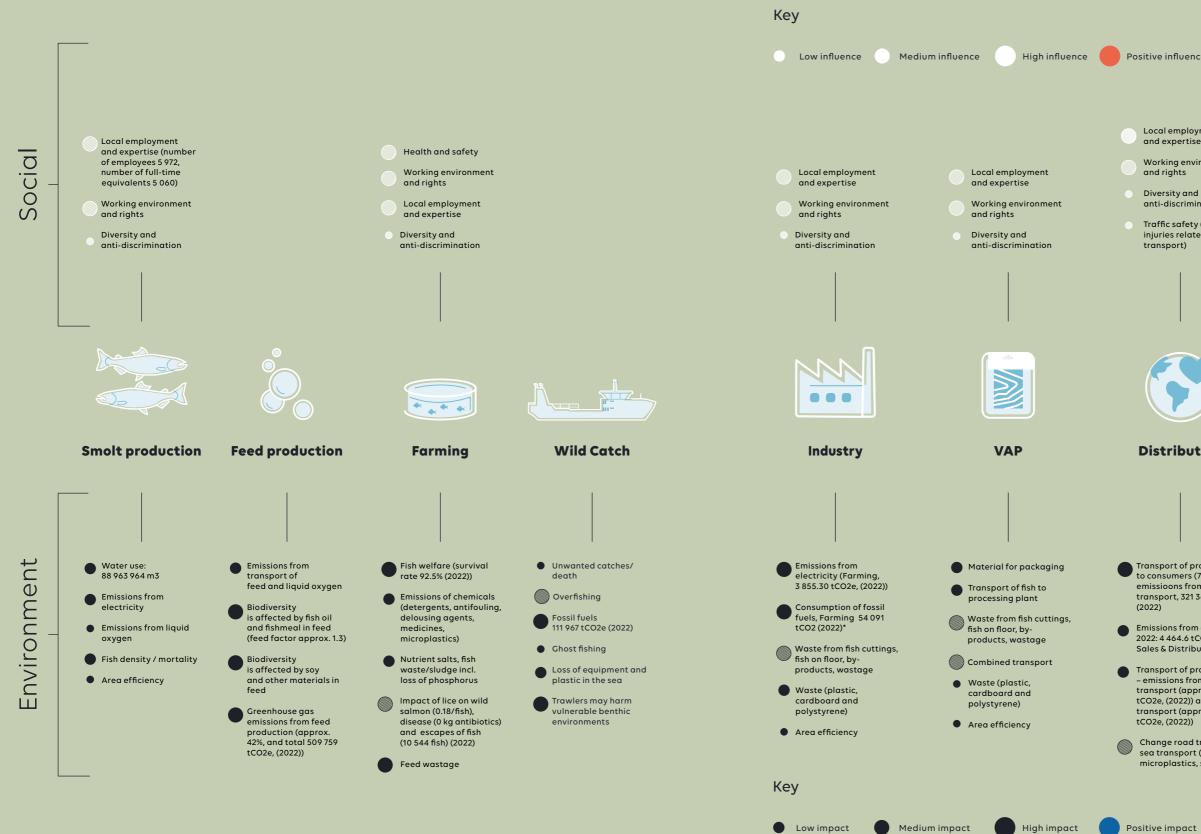
Value chain analysis, sustainability



* A key change from previous year's reporting is that a major part of well-boat and service boat activity (time chartered vessels) is moved from Scope 3 to Scope 1

Positive influence

Potential influence

Local employment and expertise

Working environment and rights

Diversity and anti-discrimination

Traffic safety (deaths/ injuries related to transport)

Food safety

Improved diets

Tax contribution employees and company: NOK 1 138 million (2022)

Sponsorship

Data security and personal data

Distribution

Transport of products to consumers (76% of emissioons from air transport, 321 360 tCO2e (2022)Emissions from electricity 2022: 4 464.6 tCO2e for VAP, Sales & Distribution Transport of products – emissions from sea transport (approx. 4758.9 tCO2e. (2022)) and road transport (approx, 91 324 tCO2e, (2022)) Change road transport to

sea transport (CO2. microplastics, space) Food wastage (packaging and shelf life)

Customers and society

Impact of packaging on environment after consumption

More climate-friendly alternative to red meat

Information for customers

Food wastage/food waste

Potential impact